

# Old Dominion Freight Line

Old Dominion Freight Line (ODFL), a leading less-than-truckload super regional carrier, uses Brainware for Remittance to drive greater value and efficiency in accounts receivable. As a result, AR boosted its productivity by 400-500 percent, from processing 400 to 2,000 remittances in an hour. The remittance documents are exported into the system where the information is validated against known data sources in AS400 and SAP.

## Challenge

### The limitations of manual data entry

Ken Erdner, ODFL vice president of information technology, describes the organization's original process for handling remittances and what caused them to evaluate automation solutions:

"We had a pretty efficient manual process; 400 (remittances) per hour is what they were averaging. What we would do is, as soon as we'd get the remittance from the bank, and it was scanned and everything, we'd have to print that remittance off and we would key it in based on what the remittance looked like, key some check data in, things like that," explains Erdner. "The people doing it were very good, but our business kept growing, and as the business grew you'd have to add people all the time."

"One thing we did have trouble with is that because we were behind, especially on the weekend, it would take us a couple days to get out, so if they got their payment in on Friday, we might not get it keyed in until Tuesday," Erdner says. "If we invoiced or they checked online to see where they stood, it would say they didn't pay when they did, and it would lead to a call. It would even cause another invoice to go out saying, you owe this money, when they really didn't, because it wasn't done."

### Meet Old Dominion Freight Line

*Old Dominion Freight Line is a leading less-than-truckload super regional carrier. Through its non-union workforce and four operating groups, Old Dominion offers an array of innovative products and services and provides complete 50-state coverage and international services around the globe.*

- *Founded: 1934*
- *Employees: 15,000*
- *Location: Worldwide*
- *2014 Revenue: \$2.79 billion*

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Ken Erdner  
Vice President of Information  
Technology  
Old Dominion Freight Line

## Solution

After implementing the new system Erdner notes that they are “current.” “In fact, we’re processing before anyone even comes in in the morning, and so 80 percent of those remittances are handled before we’ve even walked in the door,” says Erdner.

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Vice President of Information Technology  
Old Dominion Freight Line

## Boosting Productivity by 400 to 500 Percent

In fact, accounts receivable has boosted its productivity by 400-500 percent, from processing 400 remittances hourly to regularly observing 2,000 in an hour. These remittance documents are exported into the system where Intelligent Capture validates the information against the known data sources in AS400 and SAP.

“We’re putting about 70 percent of our remittances through Intelligent Capture, and of those, almost 80 percent go automatically right through the system, so we’re only handling 20 percent of that 70 percent to verify why something didn’t get paid; it could be a valid reason, but it didn’t match up perfectly,” Erdner says. “But despite that, we’re getting four to five times the productivity that we had with what we thought was a good manual system.”

## Results

### Achieving Accurate Data Capture

ODFL not only surpassed its productivity goal, the organization now has unparalleled control of working capital and are able to gain immediate visibility into cash inflow in real time. This helps the company better manage cash position, and also improves customer service.

Accuracy and accountability are critical in the trucking industry because any customer’s shipment might be flagged and delayed due to late payment of their previous bills. Because the new solution extracts remittance and payment information as soon as it enters the business, these delinquent accounts can be cleared at the earliest possible moment, releasing their shipment. This earns ODFL additional revenue sooner, and helps maintain their exemplary customer service.

### Improving Efficiency

“As a result of all the automation that we’ve deployed, we’re using the same number of staff members in accounts receivable today as a \$1.5 billion company (approximate 2010 revenues), as we did as a \$200 million company, so it really has performed well,” reports Erdner. “Our continuous improvement in this area is obviously driven by several initiatives, but this solution is a key element of keeping our AR staff at an effective and efficient level.”